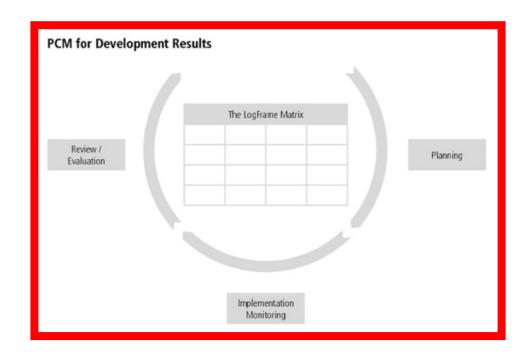
## Recap Tag 1: Online Training on Results-Oriented Project Cycle Management (PCM)

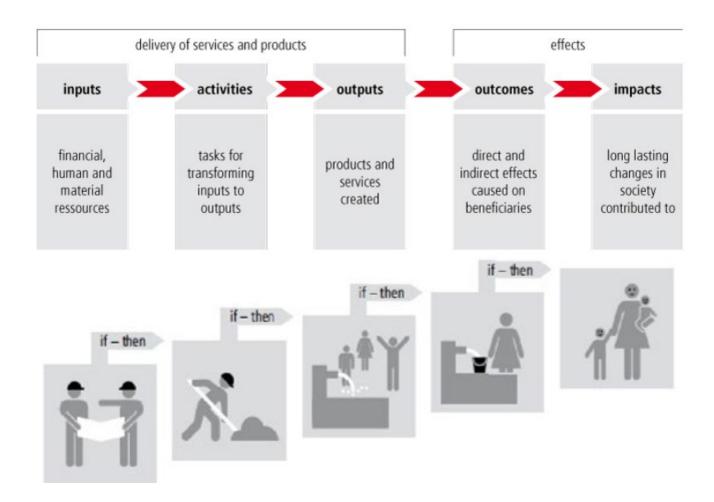


Dezember 2022

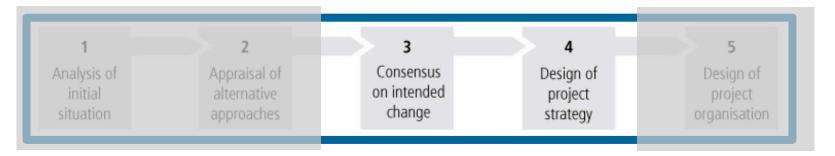
#### Lernziele. Die Kursteilnehmenden...

- erhalten eine Einführung ins resultat-orientierte PCM
- erlangen zentrale Fertigkeiten der Projektplanung (Results Chain, Results Framework) und des Projekt Monitoring (Monitoring Plan, Indikatoren)

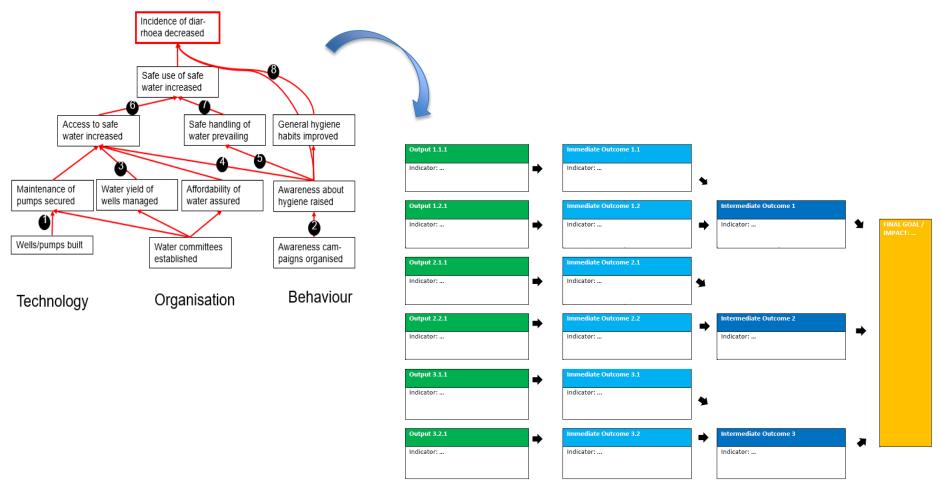
### Results chain elements



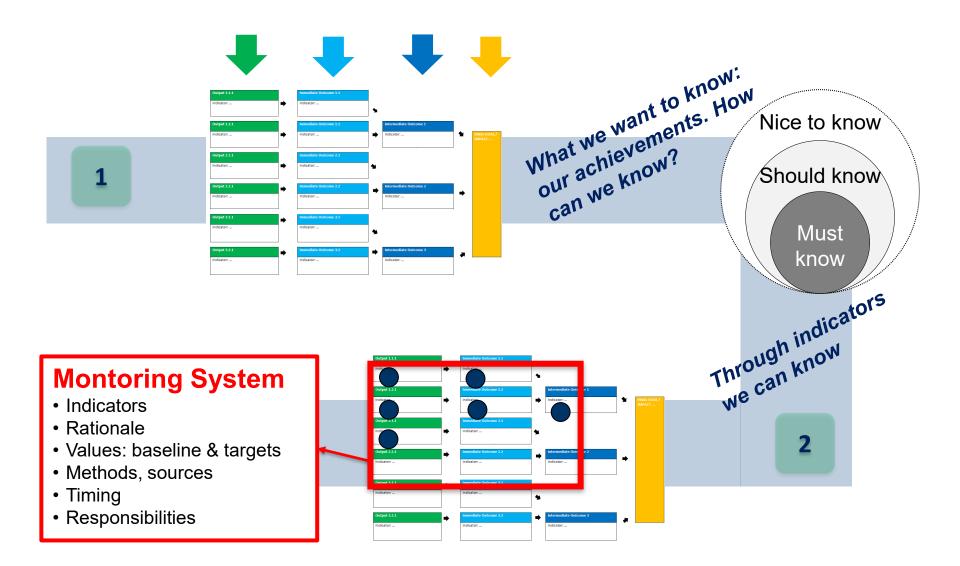
**Hypothesis** of how a project – through an 'if-then' logic – brings about the desired changes/results



## Task 1: From results chain to results framework



## **Developing a Monitoring Plan/System with Indicators**



# Quality Criteria for Selecting Good Indicators -- - + ++

#### For each indicator:

<b>Relevant:</b> The indicator covers a significant aspect of the objective		
<b>Reliable:</b> The indicator is precise and can be measured reliably without bias. If two persons use the same indicator independently from each other they will get about the same results.		
Realistic: The target values of the indicators are achievable in the defined time frame		

### Indicators in the Results Framework



## (Task 2 – Indicators in Monitoring Plan)

Fill in for project submission				Fill in for project reporting after year 1			
Expected results	Indicator	Baseline	Target value	Actual value (monitoring data)	Appraisal of progress (on-/ off-track)	Steering decision for next reporting period	
FINAL GOAL							
Intermediate outcome 1				<del>                                     </del>			
Intermediate outcome 2							
Intermediate outcome 3							
Immediate outcome 1.1							
Immediate outcome 1.2							
Immediate outcome 2.1							
Immediate outcome 2.2							
Immediate outcome 3.1							
Immediate outcome 3.2							
Output 1.1.1				<del>                                     </del>			
Output 1.2.1							
Output 2.1.1							
Output 2.2.1							
Output 3.1.1							
Output 3.2.1							

# Indicators' intermediate target values: Reference Points for Measuring Change

