

**MEMORANDUM OF UNDERSTANDING
BETWEEN
THE CITY OF ZÜRICH
AND
THE CITY AND COUNTY OF SAN FRANCISCO**

In celebration of the 15th anniversary of the establishment of the Zürich-San Francisco Sister City relationship, the City of Zürich and the City and County of San Francisco, both with a shared commitment to strengthening friendly relations and enhancing cooperation between the peoples of the two cities through a renewed Sister City partnership, and in accordance with previous agreements signed in 2003, 2007, and 2013, have agreed on the following Memorandum of Understanding:

ART AND CULTURE

Zürich and San Francisco encourage, develop, and facilitate a rich environment of artistic, creative, and cultural activities. Arts and cultural programs have provided some of the most robust and popular exchanges in the Sister City relationship between the two cities. Through this Agreement, both cities will continue to provide support and assistance to those public agencies and private organizations that wish to share their creative expression in its many different forms, including: visual arts, literature, industrial design, film, music, and performing arts.

BUSINESS AND TRADE

Through the auspices of the Sister City relationship, Zürich and San Francisco have built connections, trust, access, and expertise that help local businesses find new opportunities and resources. Through this Agreement, both cities will continue to host trade delegations and facilitate tourism cross-promotions with the partner city, with the goal of providing introductions to new partners and markets for local businesses, specifically but not exclusively in the sectors of ICT and life sciences.

ENVIRONMENT AND CLIMATE ACTION

Zürich and San Francisco are committed to joint action on the most important economic, environmental and social issue of the 21st century: climate change. Recognizing that cities play a lead role in both reducing greenhouse gas emissions and responding to the impacts of a changing climate, Zürich and San Francisco are committed to supporting the implementation of the Paris Agreement and pursuing efforts to limit temperature increase to 1.5°C.

Through this Agreement, both cities commit to sharing best practices that will protect residents, businesses and visitors from the impacts of climate change. Innovative programs, projects and policies may focus on composting, recycling and food waste reduction; sustainable modes of transportation; zero emission vehicles and alternative fuels; renewable energy; energy efficiency; neighborhood-scale sustainability; greening of public spaces; and reducing emissions from government operations.

MUNICIPAL BEST PRACTICES

Peer-learning between municipal employees and elected officials through Zürich and San Francisco's Sister City relationship has helped both cities implement innovative policies and management techniques in sanitation, water, health, transportation, tourism, economic development, and education. Through this Agreement, both cities will continue to utilize the Sister City partnership as a platform to amplify, share, and learn from each city's policies and best practices, for example through an exchange of government personnel.

SUPERVISED INJECTION SITES

To decrease deaths from drug overdose and to reduce the risk of disease transmission, San Francisco is currently considering potential opportunities and obstacles associated with supervised safe injection sites. Zürich serves as a model for creating radical new approaches to the drug epidemic, emphasizing therapy and treatment efforts. Through this Agreement, both cities will carry out exchanges to learn best practices for addiction counseling services and the operation of safe injection services that support heavily dependent addicts.

YOUTH AND EDUCATION

Providing experience in international affairs and citizen diplomacy to youth is a critical part of the Zürich and San Francisco Sister City program. Through this Agreement, both cities will continue to support and explore student exchanges, virtual exchanges, and sports tournaments.

FINANCIAL PROVISIONS

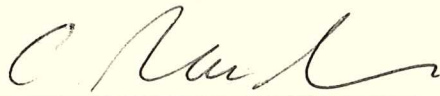
Both sides agree that the necessary expenses for mutual visits and exchanges of official projects under this Agreement will be decided through separate discussions and will be based on the differing conditions in the two cities. If either side encounters financial difficulties in the course of carrying out an individual project, a suitable adjustment or postponement of the project will be decided upon by consultation between the two cities.

ENTRY INTO EFFECT

The Agreement will enter into effect on the day of signature and remains in effect until five years from the date signed, unless earlier terminated by mutual agreement of both cities.

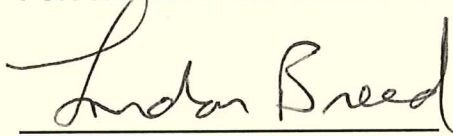
Done in duplicate in on this 22nd day of October 2018, both texts being equally authentic.

FOR THE CITY OF ZÜRICH



Corine Mauch
Mayor of Zürich

FOR THE CITY AND COUNTY OF SAN FRANCISCO



London N. Breed
Mayor of San Francisco